# Fast Facts & Figures

## Our Equity Partners

<table>
<thead>
<tr>
<th>Airline</th>
<th>Equity Share</th>
<th>Total Flights</th>
<th>Total Capacity</th>
<th>Revenue Passenger KM</th>
<th>Revenue Cargo KM</th>
</tr>
</thead>
<tbody>
<tr>
<td>Air Berlin</td>
<td>29%</td>
<td>DEC 2011: 158</td>
<td>30.2M</td>
<td>22.5M</td>
<td>59</td>
</tr>
<tr>
<td>Alitalia</td>
<td>49%</td>
<td>DEC 2014: 132</td>
<td>22.5M</td>
<td>98</td>
<td>4.9M</td>
</tr>
<tr>
<td>Jet Airways</td>
<td>24%</td>
<td>NOV 2013: 111</td>
<td>19.5M</td>
<td>59</td>
<td>5.0M</td>
</tr>
<tr>
<td>Air Seychelles</td>
<td>40%</td>
<td>JAN 2012: 10</td>
<td>0.52M</td>
<td>20</td>
<td>2.55</td>
</tr>
<tr>
<td>Air Serbia</td>
<td>49%</td>
<td>JAN 2014: 20</td>
<td>2.55</td>
<td>45</td>
<td>**</td>
</tr>
<tr>
<td>Etihad Regional</td>
<td>33%</td>
<td>APR 2015: 6</td>
<td>0.2M</td>
<td>13</td>
<td>**</td>
</tr>
</tbody>
</table>

**Combined membership with Etihad Loyalty Program, Etihad Guest: 3.1 million members.

## Our Codeshare Partners

Our codeshares give us a combined passenger and cargo network of over 600 destinations, and over 25,200 flights per week, more than any other Middle Eastern airline. **Etihad Airways currently has 197 interline relationships and 50 codeshare partnerships in place with:**

- Aegean Airlines
- Aerolineas Argentinas
- Aer Lingus
- Air Astana
- airBaltic
- airberlin
- Air Canada
- Air Europa
- Air France
- Air Malta
- Air New Zealand
- Air Serbia
- Air Seychelles
- Alitalia
- All Nippon Airways
- American Airlines
- Asiana Airlines
- Avianca Airways
- Bangkok Airways
- Belavia (Belarusian Airlines)
- SN Brussels Airlines
- China Eastern Airlines
- Czech Airlines
- Etihad Regional (Darwin Airline)
- Flybe
- Garuda Indonesia
- Gol Linhas Aéreas Inteligentes
- Hainan Airlines
- Hong Kong Airlines
- Jet Airways
- JetBlue Airways
- Kenya Airways
- KLM Royal Dutch Airlines
- Korean Air Lines
- Malaysia Airlines
- Middle East Airlines
- NAS Air (flynas)
- Niki (flyniki)
- Pakistan International Airlines
- Philippine Airlines
- Royal Air Maroc
- SAS
- Siberia Airlines (S7 Airlines)
- SNCF
- South African Airways
- SriLankan Airlines
- TAP Portugal
- Turkish Airlines
- Vietnam Airlines
- Virgin Australia

**Combined unique destinations with Etihad Airways:**

- Total 718
- Total 114.8M
- Combined 348*

* Combined membership with Etihad Loyalty Program, Etihad Guest: 3.1 million members.
**OUR FLEET**

Etihad Airways’ fleet is one of the youngest in the world and, as at 30 April 2016, comprised 122 passenger and cargo aircraft:

<table>
<thead>
<tr>
<th>AIRCRAFT TYPE</th>
<th>CURRENT FLEET</th>
<th>AIRCRAFT DELIVERIES 2016-2025</th>
</tr>
</thead>
<tbody>
<tr>
<td>Airbus A320 - Family</td>
<td>35</td>
<td>26</td>
</tr>
<tr>
<td>Airbus A330 - Family</td>
<td>25</td>
<td>-</td>
</tr>
<tr>
<td>Airbus A340 - Family</td>
<td>8</td>
<td>-</td>
</tr>
<tr>
<td>Airbus A350</td>
<td>-</td>
<td>62</td>
</tr>
<tr>
<td>Airbus A380</td>
<td>7</td>
<td>3</td>
</tr>
<tr>
<td>Boeing 787</td>
<td>6</td>
<td>65</td>
</tr>
<tr>
<td>Boeing 777 - Family</td>
<td>30</td>
<td>25</td>
</tr>
<tr>
<td>Airbus A330 - 200F (Freighter)</td>
<td>4</td>
<td>1</td>
</tr>
<tr>
<td>Boeing 777 - 200F (Freighter)</td>
<td>5</td>
<td>1</td>
</tr>
<tr>
<td>Boeing 747 - Freighter Family</td>
<td>2</td>
<td>-</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>122</strong></td>
<td><strong>183</strong></td>
</tr>
</tbody>
</table>
Etihad Airways currently serves 117 existing or announced passenger and cargo destinations in 68 countries, including:


The airline also operates scheduled cargo services to the following freighter-only destinations that include: Bogotá, Djibouti, Dubai World Central, Eldoret, Guangzhou, Hahn, Hanoi, Houston, Huntsville, Miami, Quito, San Juan, Sharjah, Tbilisi, Zaragoza and Zhengzhou.

MAP KEY (April 2016)

- **Etihad Destinations**
- **Codeshare Partner Destinations**
- **Etihad Future Destinations**
- **Etihad Unique Cargo Destinations**
- **Round-the-World freighter service**
Our People

Etihad Airways is one of the world’s leading airlines, and its continued success will be driven by its people, and its ability to source, develop, engage and deliver a highly-focused, multicultural workforce that is committed to its customers, and to each other.

Total Employees: 26,953
(144 nationalities)

- 12,002 Core Staff
- 6,420 UAE Based
- 6,301 Crew
- 2,451 International
- 2,230 Pilots
- Total Subsidiaries & JVs: 20,553

Emirati Employees: 3,185
(30% of core workforce)

- On International Assignment: 91
- In Training Programmes (excluding cadets): 1,368
- Core Staff: 809
- Cadets: 449
- Pilots & Crew: 364
- Senior Executives & Managers: 195

UAE National Sourcing & Development

As the UAE’s national airline, Etihad Airways is committed to building a successful Emirati workforce (currently 30 per cent of the core workforce) with strong career paths to develop sustainable human resources for Etihad Airways and the UAE.
OUR COMMUNITY

Etihad Airways continues to drive economic growth

According to the latest study by leading global advisory firm, Oxford Economics, Etihad Airways, together with its subsidiary and joint venture organisations, continued to play a crucial role in supporting and driving economic growth in the UAE across the following three key areas:

Core Economic Contribution:
The core economic growth contributions are classified into a number of key areas: direct (within Etihad), indirect (suppliers to Etihad), induced (spending of direct and indirect employees) and catalytic (impacts on other industries).

In 2014, Etihad Airways’ core operations and capital expenditure contributed a total of US$ 6.4 billion to Abu Dhabi and supported over 67,000 jobs in total.

Connectivity Economic Contribution:
Etihad Airways also played an important role in improving air links between Abu Dhabi and the rest of the global economy, which was estimated at US$ 9.59 billion, and helped sustain over 120,000 jobs in Abu Dhabi in 2014.

Tourism Economic Contribution:
Etihad Airways’ services around the world acted as a critical facilitator for the UAE’s domestic tourism industry, which contributed US$ 945 million and 12,106 jobs in 2014.

Partners contribution:
Etihad Airways’ strategic equity partners continued to support the economic growth of the UAE in 2014, and had a core economic contribution of US$ 141 million and supported 1,000 jobs in the Emirate of Abu Dhabi. In addition they had a positive tourism impact, contributing over US$3 30 million to the Abu Dhabi tourism industry, and provided connectivity benefits of almost US$800 million.
OUR LATEST AWARDS

Association of Corporate Treasurers – Middle East:
► Best Large Treasury Team Award 2016
► Corporate Finance Deal of the Year 2016 (EAP)

Freddie Awards 2016:
► Best Affinity Covered Card - (ADIB Etihad Guest Card)

Airfinance Journal:
► Innovative Deal of the Year

Aircraft Interiors Expo 2016:
► Crystal Cabin Award

Inflight Awards:
► Best Airline In-Flight Entertainment and Connectivity (IFEC)

International Financing Review magazine:
► Emerging Europe, Middle East and Africa ‘Bond of the Year’ Award

World Travel Awards 2015:
► World’s Leading Airline:
► World’s Leading Airline - First Class
► World’s Leading Airline Inflight Entertainment
► World’s Leading Cabin Crew

UltraTravel Middle East Awards (ULTRAs) 2015:
► Best First Class

Business Travel Awards:
► Business Airline of the Year

Innovation Enterprise:
► Best Finance Transformation Award

Business Travel Awards, Buying Business Travel magazine:
► Business Airline of the Year

Globe Travel Awards, Travel Weekly magazine:
► Innovation in Travel Award

Air Transport World Awards 2016:
► Airline of the Year

Global Transport Finance magazine:
► Middle East Debt Financing ‘Deal of the Year’ Award

2015 MENA HR Excellence Awards:
► Nationalisation Initiative of the Year

2015 World Air Cargo Awards:
► Cargo Airline of the Year

2015 World Travel Awards Middle East:
► Middle East’s Leading Airline
► Middle East’s Leading Cabin Crew